

**Guilford County Fiscal Year 2019-20 Adopted Budget
Table of Contents**

COUNTY MANAGER'S RECOMMENDED BUDGET MESSAGE	i
CHANGES TO THE RECOMMENDED BUDGET	xv
INTRODUCTION	
<i>Reader's Guide to the Budget Document</i>	1
<i>Budget Development Process, Calendar & Amendment Process</i>	5
<i>Budget and Financial Guidelines</i>	11
<i>County Organizational Chart</i>	13
<i>Fund Structure & Matrix</i>	14
<i>Summary of Revenues, Expenditures & Changes in Fund Balance</i>	18
GENERAL FUND SUMMARY	
General Fund Summary Information	
<i>General Fund Summary</i>	25
<i>General Fund Budgets by Department</i>	28
<i>Where Guilford County Spends Local Money</i>	30
<i>Summary of Positions by Department</i>	32
<i>Summary of Position Changes</i>	33
Expenditures	
<i>Summary</i>	34
<i>Ten-Year Summary Projections</i>	47
<i>Education & Related Debt</i>	49
<i>Human Services</i>	53
<i>Public Safety</i>	55
<i>Support Services</i>	58
<i>General Government</i>	60
<i>Community Services</i>	62
<i>Non-Education Debt Repayment</i>	64
Revenues	
<i>Summary</i>	65
<i>Property Tax</i>	67
<i>Federal & State Funds</i>	70
<i>Sales Tax</i>	71
<i>User Fees & Charges</i>	72
<i>Other Revenues</i>	74
<i>Fund Balance</i>	75
COUNTY VISION, MISSION & FOCUS AREAS	77
EDUCATION	
<i>Summary</i>	85
<i>Guilford County Schools</i>	87
<i>Guilford Technical Community College</i>	89

**Guilford County Fiscal Year 2019-20 Adopted Budget
Table of Contents**

HUMAN SERVICES

<i>Summary</i>	91
<i>Child Support Enforcement</i>	93
<i>Coordinated Services (Juvenile Crime Prevention)</i>	97
<i>Sandhills (Mental Health, Developmental Disabilities, Substance Abuse)</i>	100
<i>Public Assistance Mandates (Special Assistance to Adults, TANF)</i>	104
<i>Public Health</i>	105
<i>Social Services</i>	113
<i>Transportation</i>	118
<i>Veterans' Services</i>	120

PUBLIC SAFETY

<i>Summary</i>	123
<i>Animal Services</i>	125
<i>Court Alternatives</i>	129
<i>Emergency Services</i>	133
<i>Family Justice Center</i>	144
<i>Guilford Metro 9-1-1</i>	148
<i>Inspections</i>	152
<i>Law Enforcement</i>	158
<i>Other Protection/Court Services</i>	164
<i>Security</i>	167

COMMUNITY SERVICES

<i>Summary</i>	169
<i>Cooperative Extension</i>	171
<i>Parks</i>	176
<i>Planning & Development</i>	180
<i>Soil & Water Conservation</i>	186
<i>Solid Waste</i>	192
<i>Libraries</i>	199
<i>Economic Development & Incentive Grants</i>	201

GENERAL GOVERNMENT

<i>Summary</i>	205
<i>Budget, Management & Evaluation</i>	207
<i>County Administration</i>	211
<i>County Attorney</i>	214
<i>County Commissioners & Clerk to the Board</i>	219
<i>Elections, Board of</i>	223
<i>Finance</i>	226
<i>Human Resources</i>	230
<i>Internal Audit</i>	233
<i>Purchasing</i>	236
<i>Register of Deeds</i>	240
<i>Tax</i>	243

**Guilford County Fiscal Year 2019-20 Adopted Budget
Table of Contents**

SUPPORT SERVICES

<i>Summary</i>	247
<i>Facilities</i>	249
<i>Information Services</i>	254
<i>Fleet Operations</i>	258

DEBT SERVICE & INFORMATION

<i>Summary</i>	263
<i>Estimated Annual Bond Debt Service Payments, Existing & Planned Issues</i>	265
<i>Debt Policies & Limitations (Statutory and Local)</i>	269

FIRE DISTRICTS

<i>Rural Fire Protection Districts</i>	273
<i>District Tax Rates & Appropriations by Source</i>	276

OTHER FUNDS

<i>Room Occupancy & Tourism Development Fund</i>	279
<i>Internal Services Fund</i>	281
<i>Healthcare</i>	283
<i>Risk Management</i>	285

MULTI-YEAR PLANS

<i>Multi-Year Planning Process</i>	289
<i>Major Equipment Plan</i>	291
<i>Special Facilities Plan</i>	293
<i>Technology Plan</i>	309
<i>Vehicle Replacement Plan</i>	311

CAPITAL

<i>Capital Investment Plan (CIP) Overview</i>	313
<i>Planned Capital Projects</i>	315
<i>Current Capital Projects</i>	351

GLOSSARY

359

APPENDIX

<i>Guilford County Profile & Statistical Information</i>	367
<i>Guilford County Schools Budget Request for Fiscal Year 2019-20</i>	379
<i>Guilford Technical Community College Budget Request for Fiscal Year 2019-20</i>	415

ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2019-20

419